

UNICEF Polio Transition & Post-Certification Management Plan

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for every child

Towards a polio-free world

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GPEI Polio Partners Group Meeting
Geneva – 8 December 2017

UNICEF's mandate: immunization and health

Convention on the Rights of the Child (CRC)

Convention on the Elimination of all Forms of
Discrimination against Women (CEDAW)



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Strategic Plan 2017–2021

Health Strategy 2016-2030

Immunization Roadmap 2017-2030

The right of every woman and child to immunization is fully realized, with priority given to the most disadvantaged.

UNICEF IMMUNIZATION ROADMAP 2017-2030

Vision A world where no child dies from a preventable cause and all children reach their full potential in health and well being

Impact All children and women benefit fully from their right to immunization, prioritizing those most disadvantaged

Contexts FRAGILE STATES EMERGENCIES LOW CAPACITY MEDIUM CAPACITY HIGH CAPACITY

Objectives

<p>Global and national policies are based on evidence and address the immunization needs of the most disadvantaged and under-served populations</p>	<p>National systems are positioned to provide immunization services and quality vaccines</p>	<p>Communities value and demand their right to immunization services</p>
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Population Platforms

CHILDREN ADOLESCENTS MATERNAL

UNICEF Transition & Post-Certification Plan

Objective: Outline opportunities and risks; define roles and responsibilities for programming, staffing and resources:

1. Towards successful certification of poliovirus eradication
2. To sustain and protect polio-free world through immunization and child health programming

Audience:

1. UNICEF managers, team leads at HQ
2. Regional and Country Office Directors and team leads to guide planning

Context for UNICEF's Plan

Polio-funded staff account for:*

- 237 staff, 266 consultants (Full-time polio HR)
- 2% of all UNICEF staff, 36% of all immunization *staff*
- >50% of UNICEF's immunization HR, *staff and consultants*
- 37% of HR (n76) based in non-endemic countries; of which 57% are C4D/communications staff

Supply: On average, 1.5 billion doses OPV procured by Supply Division *annually* between 2011-2015

Country plans: Supports government-led transition plans, prioritizing essential functions and assets

*McKinsey study, February 2017, "UNICEF's Polio programme: long term HR planning 2017"

Polio Social Mobilization Networks

- Nearly 90,000 mobilizers in 9 priority countries: Afghanistan, Pakistan, Nigeria, Cameroon, Chad, Ethiopia, India, Somalia, South Sudan
- Networks designed for unique, country-specific objectives in behaviour change & vaccine demand creation
- Beyond polio, these networks contribute to: RI, measles, cholera, MNCH, birth registration, sanitation & hygiene, nutrition, etc.
- Retention & use of these networks during GPEI funding ramp down determined by country transition plans

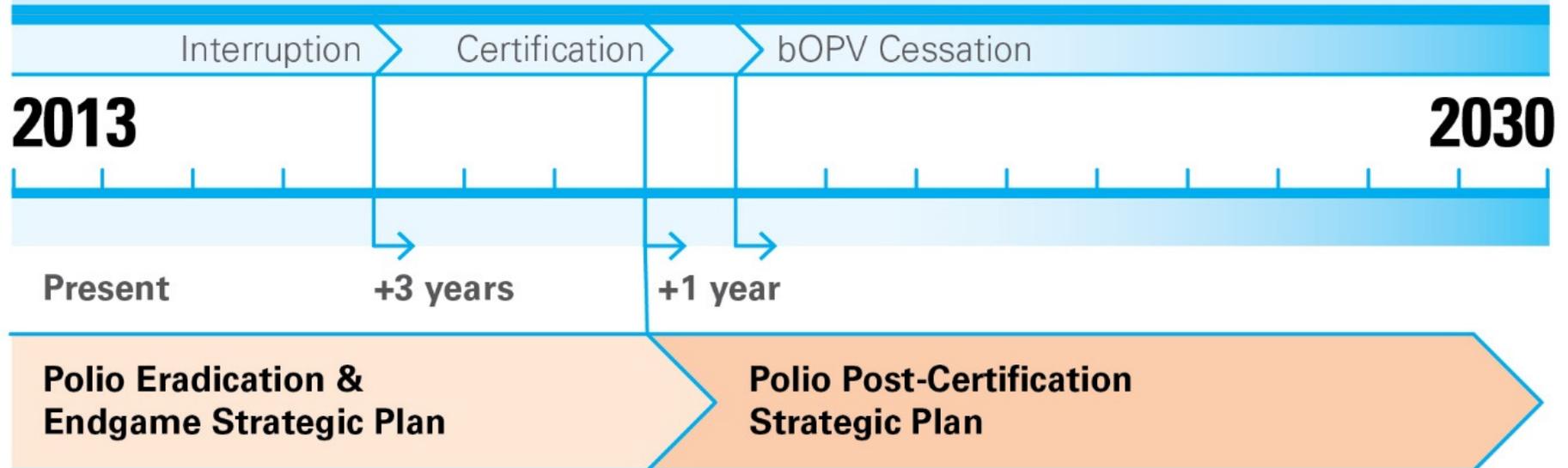
UNICEF's Plan: 3 Priorities

- **UNICEF Polio Transition and Post-Certification Management Plan**

① Eradicate polio

② Protect a polio-free world through immunization

③ Strengthen immunization and other health programmes



UNICEF IMMUNIZATION ROADMAP, 2017-2030



Priority ①
Eradicate Polio

Immunization Roadmap 2017-2030
GPEI Polio Eradication & Endgame Strategic Plan 2013-2019

Priority **1**

Eradicate polio

Context: continuing eradication priorities

- GPEI member (strategic/management levels)
- Vaccine supply (OPV, IPV) and management
- Communication including C4D
- Endemics: technical assistance, surge and operations
- Outbreak preparedness and response

Incremental transition underway

- Until certification: maintain critical HQ (Programme & Supply Division), Regional and endemic Country Office staff
- Proactive HR talent management in non-endemic countries
- Polio/Immunization functional linkages, particularly on systems strengthening and equity

Priority ②

Protect a polio-free world through immunization

UNICEF Immunization Roadmap 2017-2030
GPEI Post-Certification Strategic Plan

Priority 2

Protect a polio-free world through immunization

Context: dovetail PCS and Immunization Roadmap

PCS goals: 2. (protect populations) and 3. (detect & respond)

Deliver accountabilities

- OPV cessation, withdrawal
- Manage polio vaccine supply and stockpiles
- Strengthen immunization systems for high population immunity against polio virus – towards GVAP goals
- Outbreak preparedness & response
- Talent management of polio/immunization staff



Priority ③
Strengthen
immunization
and other health
programmes

UNICEF
Strategic Plan 2018-2021
Health Strategy 2016-2030
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Priority ③

Strengthen immunization and other health programmes

Context: survive and thrive in polio-free world

Strengthen health systems and reduce health inequities for Universal Health Coverage with immunization as entry point.

Transition opportunities

- Apply polio & immunization assets to strengthen health service
 - Reach (Equity focus to reach the unreached)
 - Delivery (Supply chain and management, quality of services)
 - Demand, community engagement & ownership
- Contribution to end preventable maternal, new-born and child deaths

Next steps

1. Align PCS roles with partners & finalize plan
2. Disseminate & support implementation at all agency levels
3. Track progress & influence PBR and country planning cycles accordingly
4. Document lessons learned
5. Invite partner engagement in country transition planning

Thank you
for your
commitment
to a polio-free
world.



Extra slides

UNICEF IMMUNIZATION ROADMAP 2017-2030: VISUAL SUMMARY

Vision A world where no child dies from a preventable cause and all children reach their full potential in health and well being

Impact All children and women benefit fully from their right to immunization, prioritizing those most disadvantaged

Approaches **Advocate** for the realization of the **rights** to full immunization for all children and hold stakeholders accountable
Strengthen health and community systems with the focus on disadvantaged communities
 Position immunization as a **driver for equitable delivery of integrated multi-sectoral** interventions to improve child health outcomes

