



Strategy Committee Monthly Summary

February 2021

FEBRUARY 2021 GPEI STRATEGY COMMITTEE MEETINGS

Date	Meeting
3 and 4 February	SC retreat: strategy update, management review and integration
4 February	SC participation to the <i>GPEI call with donors</i>
10 February	SC ad hoc meeting
11 February	SC weekly meeting
18 February	SC weekly meeting
24 February	SC participation to the <i>POB meeting</i>
25 February	SC weekly meeting

DECISIONS

Date	Topic	Decision
25 Feb	Strategy development	<ul style="list-style-type: none"> To meet WHA process requirements, a summary of the draft Strategy is to be posted on the GPEI website once cleared by POB/SC at end-March.
11 Feb	Management Review	<ul style="list-style-type: none"> The SC unanimously agreed to move ahead with the proposed accelerated implementation timeline of the Management Review, while recognizing that this will require significant effort.
3 Feb	Management Review	<ul style="list-style-type: none"> Unanimous SC endorsement of the proposal for the POB ToR, however a) correct the resource allocation mandate and b) clarify the donor participation at the POB. Unanimous SC endorsement for keeping the same FAC mandate and structure, but with emphasis on the financial and budgetary risk management. Unanimous SC endorsement of the proposed changes for the SC ToR, however programme accountability is to be included in the mandate and the frequency of the donor presence and engagement is to be further clarified. Executive Management Unit (EMU): Clarity is needed on the role and responsibility split between the SC and the EMU, as well as on EMU membership (Chair and staffing). Selection of non-Chair group members is to be made by the SC. The EMU is to focus on the day-to-day management of the program. Details need to be worked out. Unanimous SC endorsement of having a standalone Political Advocacy Group created at the Global Programme Support level. Regionalization – devolution of resources and authority from global towards the country level: Correct the language to include budget management at the global level. Overall agreement of the proposed Hub structure, however further discussion/clarification is needed on how the Hub can be made more effective and collaborative to help achieve eradication. Overall agreement of the proposed OPRG structure. Structural and operational details are to be further developed/clarified.

UPCOMING TOPICS

Note: Upcoming topics are listed here, based on existing information collected by the SC Secretariat.

- Advocacy engagement plan.
- Resource Mobilisation Plan.
- Implementation of management review related decisions, including EMU set up and regionalisation.
- Financial costing.
- Review of the proposed new GPEI strategy.
- Way forward for integration.
- Regular update on the nOPV2 rolling out.
- Way forward on risk management.

OUTLINE OF DISCUSSION AND ACTIONS (PER TOPIC)

Topic	Date	Outline	Action
Country updates	25 Feb	<ul style="list-style-type: none"> Benin is the third country to be validated for nOPV2 rollout. 	
	18 Feb	<ul style="list-style-type: none"> Formal closure of the cVDPV3 outbreak in Somalia, with recognition of hard work completed in responding successfully to the detection of VDPV3, while balancing the response to the ongoing cVDPV2 outbreak, and maintaining sensitive poliovirus surveillance. First shipment of nOPV2 has departed Indonesia and is en route to Liberia. A second shipment is expected to Nigeria next week. Both these countries will conduct nOPV2 rounds in the first half of March. 	
	11 Feb	<ul style="list-style-type: none"> A gender expert was part of Pakistan TAG meeting. Under the transformation topic, female vaccinators were recognized at the front line of the program as well as supervisors at all levels. The TAG recommended for 100% local female FLWs and Supervisors be fully accepted by the community. The phase III study in Gambia with nOPV2 just begun enrolling, implemented by PATH and MRC Gambia. 	
Update to donors	4 Feb	<p>Donors were updated on the following topics:</p> <ul style="list-style-type: none"> Introductory remarks from the new WHO Polio Eradication Director (surveillance, endemic countries, outbreaks, governance review and integration). Strategy update. Risk, program management and budget. Update on GPEI's plan to address IMB recommendations. 	
nOPV2 roll out	11 Feb	<p>Global Communication Group (GCG) update on nOPV2 communication</p> <ul style="list-style-type: none"> Coordination between external communication and C4D continuously improved and facilitated planning and coordination for introducing nOPV2. Communication products and activities are available on the GPEI's website. Five main objectives for nOPV2 communication, whilst carefully looking at different country approaches: <ol style="list-style-type: none"> Create frontline worker confidence in and support community acceptance Mitigate the risk of misinformation and rumours Generate widespread support across academic, public health and medical community Build and maintain global donor and stakeholder confidence Ensure coordination and consistency of communication at all levels, particularly on crisis communication planning and response. 	

		<ul style="list-style-type: none"> ○ 2021 nOPV2 priorities include: increasing public confidence in nOPV2 after the first use, building and deploying comms professionals with nOPV2 experience to support countries in need, create nOPV2 online learning modules, managing misinformation, coordinating with comms colleagues working on COVID. Discussion focused on use of mOPV2, nOPV2 introduction, GPEI advocacy with regards to polio outbreak response and related humanitarian imperative. 	
Risk Management	11 Feb	Discussion on a draft risk management framework, composed of three main risks (relationship, funding and operations). It aims at containing the main elements which prevent GPEI from achieving eradication	Next step: the WG will take this forward and provide the SC with regular updates.
Governance Review (incl. management review)	25 Feb	<p>Update on the governance review progress:</p> <ul style="list-style-type: none"> ○ Finalization of Phase I (Oct 20-Feb21), based on Feb 24th POB decisions: <ul style="list-style-type: none"> ● Update of the Governance Review implementation workplan. ● Continue updating the governance and structure section of the GPEI website. ● SC update to donors in mid-March 2021. ● Hand off to SC/SC Secretariat for Phase II planning and monitoring. ○ Phase II represents the work that will commence in March 2021 and continue through the month of June. It includes the monitoring, planning and reporting on the implementation of the Governance Review and is aligned with the management review implementation accelerated timeline. ○ Phase II next steps and upcoming decisions: <ul style="list-style-type: none"> ● <u>Management review implementation</u> – POB, FAC and SC revised ToRs, EMU responsibilities and composition, revision of GPS groups’ ToRs, alignment on regional operations and revised ToRs. ● <u>Information and communication actions implementation</u> – continue posting updates on the GPEI website, GPEI 101 tutorial (postponed to May 2021), POB advocacy and communication. ● Monitoring and planning – decision on ownership and capacity for continuous planning and monitoring, as well as reporting cadence to the SC and the donor community. 	Action: Preparation of a succinct summary of the Governance Review to be shared with donors along with the draft Strategy document [COMPLETE].
	11 Feb	<p>Handover of the management review process from Camber and discussion on next steps.</p> <ul style="list-style-type: none"> ○ The new Management structure, as well as the revised ToRs of the POB, the FAC and the SC, has been submitted to the POB to approval at their Feb 24th meeting. ○ The revision of the ToRs of other groups are under development. Preliminary ToRs have been drafted for most of them. ○ Discussion on proposed implementation timelines: one that could take the remainder of 2021 and another 	<p>Action: Camber will send the options that have been discussed on regionalization [COMPLETE].</p> <p>Action: By the end of the week, Camber will send all Management Review materials to SC Secretariat [COMPLETE].</p>

		that is accelerated (addressing outstanding issues by the end of Q2 and completing the transition in Q3).	
	3 Feb	<p>SC review and discussion on specific points related to the management review:</p> <ul style="list-style-type: none"> ○ Proposed changes to strategic level groups ToRs ○ Alignment on SC and EMU division of responsibilities ○ Approach to political advocacy ○ Global vs. Regional/country responsibilities and corresponding changes proposed for the Hub & outbreak response <p>SC decisions are detailed in the above decisions' section.</p>	Next step: Camber will make the changes and circulate the updated structure for SC review and approval. (Done on Feb 5 th)
Strategy Development	10 Feb	<ul style="list-style-type: none"> ○ Discussion on key elements for the new strategy, timeline and critical path to achieving eradication. 	
	18 Feb	<ul style="list-style-type: none"> ○ Small working group was asked to provide further details and specifics on how and with whom GPEI will coordinate, plan and manage (endemics, outbreak, at risk countries), metrics, how to track progress, and integration related to transition. Initial work that needs to be further developed from the global, regional and country levels. <p>SC discussion and feedback:</p> <ul style="list-style-type: none"> ○ Broad agreement in terms of direction of travel, but there are key areas that will require further work. ○ Identify areas of convergence but also areas of divergence (role of GPEI, enabling functions and funding most prominent). 	Action: Request for SC to review the framework with teams and come back with any further concrete feedback (particularly majorly dissenting feedback) by 19 Feb.
	4 Feb	<ul style="list-style-type: none"> ○ Discussion (with EPI) on a framework of integration opportunities and the role of GPEI. 	
POB planning	25 Feb	Discussion on preparatory work on the POB advocacy planning and approach ahead of the POB March meeting.	