

# Polio Legacy Planning

High Level Meeting of the  
Global Polio Partners Group (PPG)  
16 June 2014



World Health  
Organization

Rotary



unicef



BILL & MELINDA  
GATES *foundation*

# Overview

- Principles & Lessons
- Global Framework Development
  - mainstreaming long-term polio functions
  - transitioning polio assets to other programmes
- Consultations & Timeline
- Questions

# Guiding Principles

- Polio legacy planning will aim to **benefit all countries and the global community**
- Enabling long-term transitions to **country ownership of basic public health functions**, will be a priority.
- Beginning early represents desire to **plan carefully and responsibly for the future.**
- However, legacy planning **should not distract** from the current focus on interruption of polio

# Lessons Learned: White Paper

- describe major lessons and knowledge generated, including application to other initiatives
- disseminate for review and input
- finalize and use to inform other health programmes

## ***Categories of lessons***

- *Mobilizing political and social support*
- *Policy development and strategic planning*
- *Partnership management and donor coordination*
- *Program operations and tactics*
- *Oversight and independent monitoring*

# Global Legacy Framework - Overview

## Process:

- Member State & donors/stakeholders consultation
- Evidence-base and transition 'landscape'
- Pilots in a small number of countries
- Full framework to be reported to WHA 2015

## Two principal streams of work:

- Mainstreaming Long-term Functions
- Transitioning Redundant Assets

## Guidance for:

- National, Regional, (Global) Legacy Plans
- Institutional Legacy Plans

# Mainstreaming Long-term Polio Functions *especially within institutions (e.g. WHO)*

## Long-Term Polio Functions:

- routine immunization
- surveillance/lab & response capacity
- biocontainment

## Resource Planning

- Which functions?
- Where?
- For how long?
- What level of resources?

# Transitioning Assets

*esp. to governments & other programmes*

## Priority target programmes:

- Immunization strengthening
- Disease surveillance (incl. lab) & response

## Planning required across 3 main areas:

- Policy setting & strategic planning processes
- Partnership management, financing & donor coordination
- Operational approaches (surveillance, access, etc...)

# Keys to successfully transitioning assets


**Identify opportunities for transition**

**Establish credible plan to implement the transition**



Assess polio assets & capabilities

Gauge value of assets for other health priorities



Define transition framework and guidelines

Test the approach to ensure feasibility



# Approach to develop Framework

- ➔ Develop comprehensive assessment of assets & capabilities
- ➔ Prepare transition landscape report: top-down assessment of asset value & 1-2 country-specific assessments
- ➔ Establish Legacy transition 'proof of concept' in pilot countries
- ➔ Create global Polio legacy transition playbook to guide countries on transition planning and execution
- ➔ Draft global polio legacy planning framework for WHA, outlining potential health & economic impacts of transition

# Comprehensive assessment of GPEI assets will draw on data from multiple sources

## Approach to data gathering

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### Baseline of existing assets and capabilities

#### Collect internal data from GPEI partner organizations

- Headcount and salary expense by function and geography
- Location and value of physical assets

#### Supplement with historical third-party analyses

- *Increasing Value for Money* report
- Long-term HR planning report

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### Evaluation of GPEI support for non-polio health priorities

#### Perform critical analysis of available data

- AFRO IVD staff survey
- Middlebury study
- TORs and operational data

#### Conduct primary research to fill in gaps

- Survey targeted at specific geographies/functions
- Interviews with polio program managers
- Shadowing/observation of in-country polio personnel

# Evidence based assessment of legacy will include country-based pilot plans

## Candidate countries

India
Nigeria
Afghanistan
Pakistan
South Sudan
DRC
Somalia
Chad
Ethiopia
Bangladesh
Angola
Nepal
Indonesia
Myanmar

## Prioritization criteria and considerations

- Include an example from more than one region
- Ensure examples have representative assets from UNICEF, WHO, Rotary and CD
- Eradication or recent outbreak status and risk of importation (exclusionary criteria)
- Local & regional willingness to participate

**2 pilot countries for 'proof of concept' & to distill learnings for future pilots**

# Stakeholder Consultations

## To date:

- Interviews with **major donors** during HR planning project, 2013
- Presentations/Q&A at September **POB** and November **PPG**, 2013
- Initial discussions with **World Bank, DFID, Canada, Japan, USAID**, 2014

*Early feedback: Stakeholders support legacy planning & want to be involved. Goal is to seek future opportunities AND address future risk.*

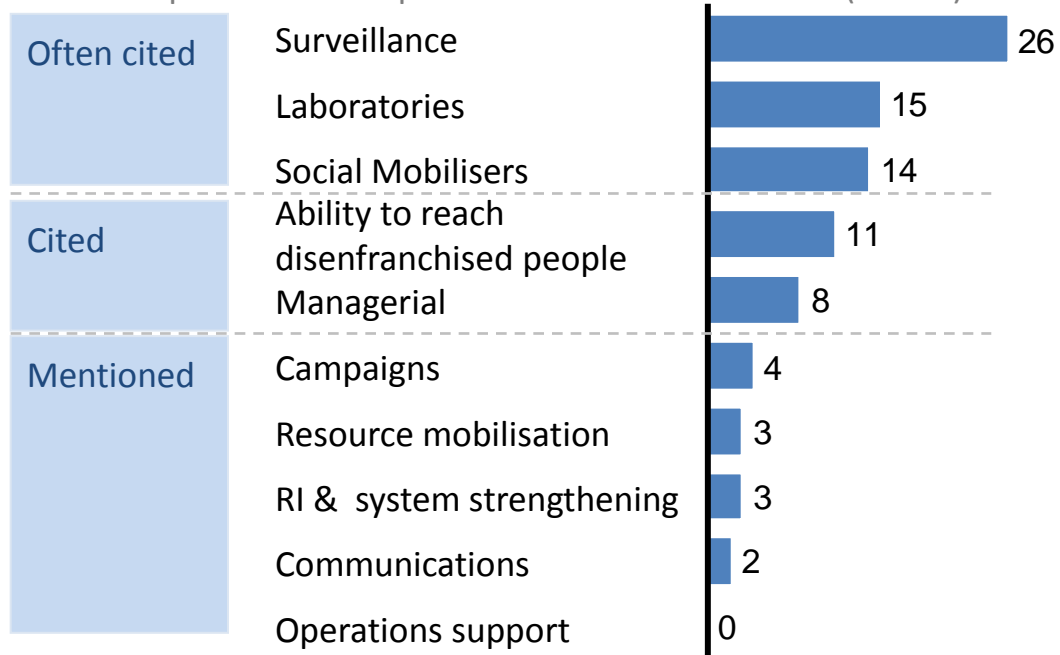
## 2014 Plans:

- **Additional donors:** Australia, Germany, Norway, IDB, UAE, BMGF, Rotary
- **Country Governments**, through WHO Regional Committees
- **Other initiatives:** GAVI, MRI, MDG Health Alliance, Carter Center, GFATM
- **Other CSOs/agencies:** UN Foundation, CHAI, Save the Children, PATH, etc.
- October workshop with **PPG**

# Stakeholder Consultations: Example

*Which GPEI funded capabilities are most valuable to you?*

Spontaneous perception of value (multiple responses allowed; Not linked to specific future option. Number of references (N = 30)

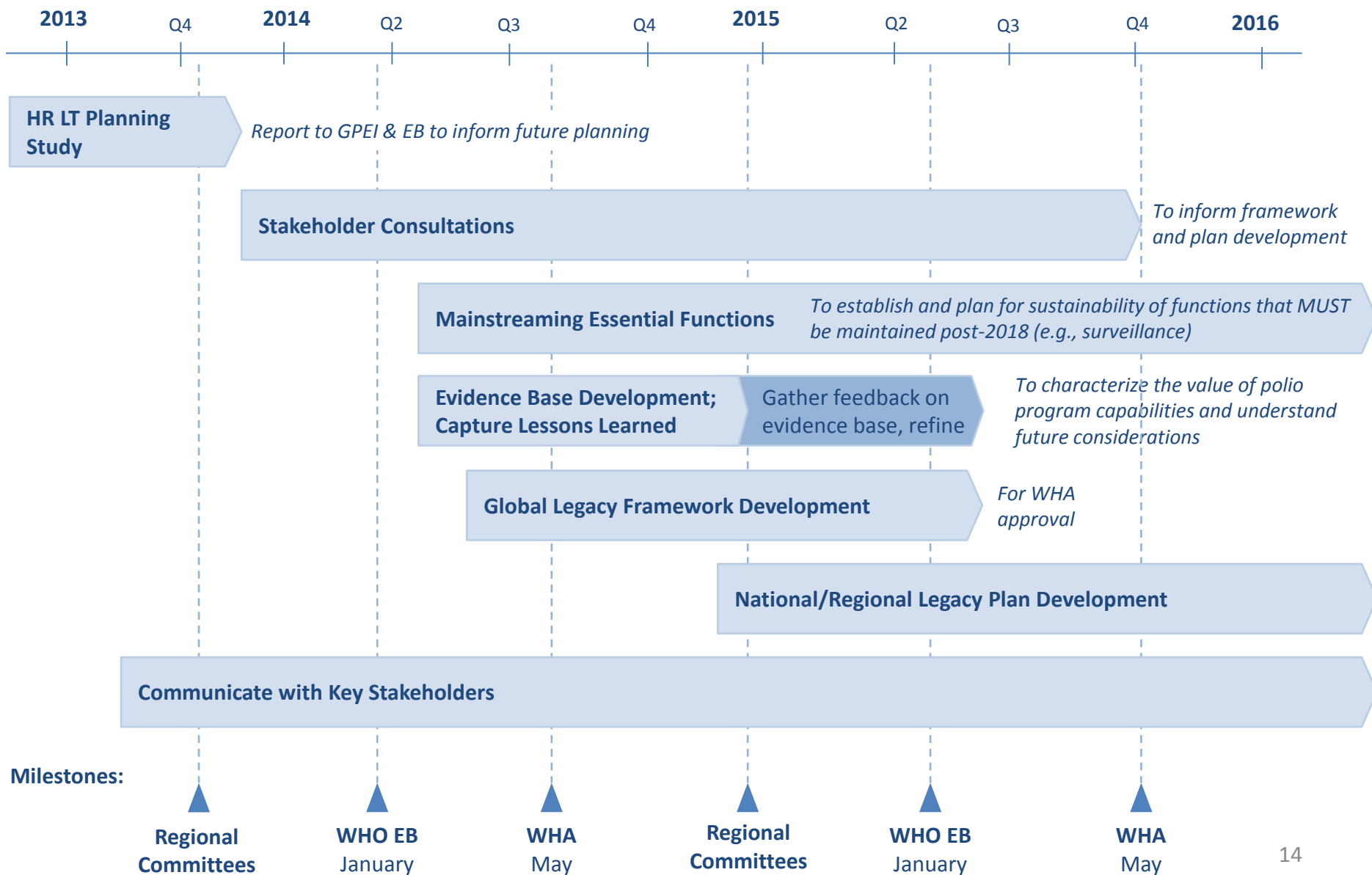


“Critical assets of the polio program are **surveillance and laboratories**. Polio is monitoring better than any other program – no other program is able to match the polio program in terms of **data, lab analyses, reporting and monitoring**.”

“The Polio program is one of the best managed programs worldwide – therefore its **managerial skills could be easily transferred to another program**”

“**The level of awareness among the general public of GPEI is astonishing, and the drive and resources** they have been able to mobilise in response to this is really impressive”

# Activities Timeline



# Questions

- what additional analyses/evidence would help inform PPG engagement in legacy process?
- what would you consider a successful investment in the legacy?
- how can we strengthen stakeholder engagement?
- would a PPG working session on the evidence base at the time of the next meeting be helpful?